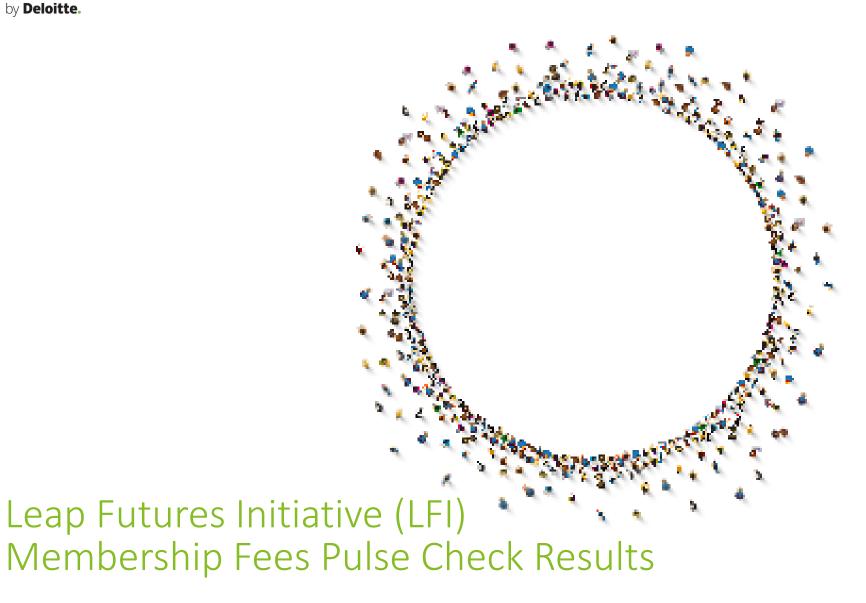
Monitor Institute by **Deloitte.**



August 2022

Context

The LEAP Futures Initiative (LFI) Steering Committee is in the process of exploring the different funding and governance options available to the LEAP Ambassador Community (LAC). Although not the sole or standalone funding stream, one option from the Steering Committee's research includes exploring what role, if any, membership dues could play in sustaining LAC activities. To better inform this exploration, the following pulse check was launched to gather ambassadors' perspectives on whether membership dues are a feasible option as one potential funding source for the LAC.

Pulse Check Overview

The pulse check was sent to all members of the community and remained open from August 3rd – August 12th, 2022.

Questions:

- 1. Organizational domain (e.g., consultant, funder, nonprofit delivery/advocacy, etc.)
- 2. Is the respondent part of an organization that pays for individual professional memberships on employees' behalf?
- 3. Would the respondent or their organization be willing to pay yearly membership dues to remain part of the LAC?
- 4. How much would the respondent or their organization be willing to pay in yearly membership dues?

Membership Pulse Check Results

Which of the following statements best describes you?

Value	Percent	Responses
I work for an Association/Coalition	1.8%	2
I work for a Business	3.6%	4
I work as a Consultant/Advisor	32.7%	36
I work in a School/University	7.3%	8
I work for a Funder	19.1%	21
I work in Nonprofit Delivery/Advocacy	31.8%	35
I work in Policymaking	0.9%	1
I'm retired	2.7%	3

Totals: 110

Domain Representation in Pulse Check

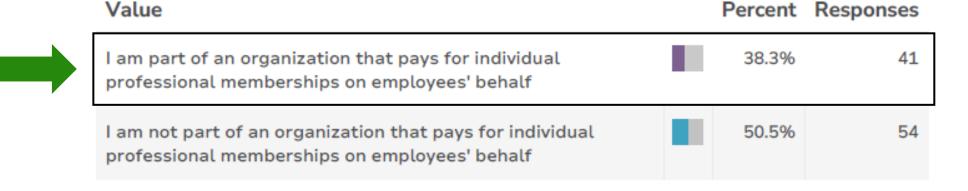
Domain Breakdown	% of <u>Total LAC</u>	% of <u>Pulse Check</u> <u>Response</u>	Difference
01-Association/Coalition	0.9%	1.8%	0.9%
02-Business	5.1%	3.6%	-1.5%
03-Consultants/Advisors	31.0%	32.7%	1.7%
04-School/University	8.1%	7.3%	-0.8%
05-Faith based	0.6%	0.0%	-0.6%
06-Funder	19.3%	19.1%	-0.2%
07-Nonprofit delivery/advocacy	29.5%	31.8%	2.3%
08-Policy maker	1.2%	0.9%	-0.3%
09-Product vendor	1.5%	0.0%	-1.5%
10-Public agency-Government	2.7%	0.0%	-2.7%

Note: 2.7% of Pulse Check respondents identified themselves as retired

Which of the following statements best describes you?

Value

These respondents were directed to the set of questions on slides 12-14



I am not sure if I am part of an organization that pays for

individual professional memberships on employees' behalf

Totals: 107

11.2%

12

Which of the following statements best describes you?

Value

These respondents were directed to the set of questions on slides 9-11



Vatue	i ci cciic	responses
I am part of an organization that pays for individual professional memberships on employees' behalf	38.3%	41
I am not part of an organization that pays for individual professional memberships on employees' behalf	50.5%	54
I am not sure if I am part of an organization that pays for individual professional memberships on employees' behalf	11.2%	12

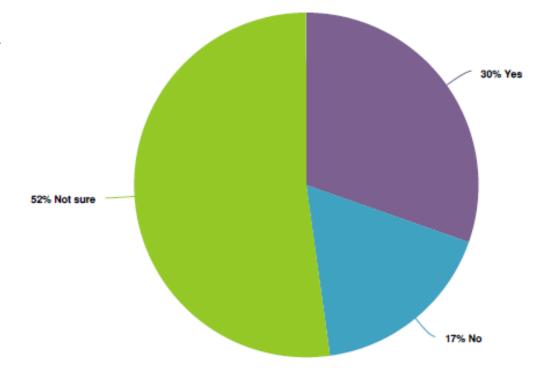
Note: Pulse Check respondents that identified themselves as retired were not asked this question and were automatically directed to the questions on slides 9-11

Totals: 107

Percent Responses

Org doesn't pay: To continue to be part of the LAC, would you be willing to pay yearly membership dues?

Of the 62% of respondents who would (likely) have to pay the dues themselves:



Value	Percent	Responses
Yes	30.4%	21
No	17.4%	12
Not sure	52.2%	36

Totals: 69

Org doesn't pay: To continue to be part of the LAC, would you be willing to pay yearly membership dues?

DOMAIN	Question: To continue to be part of the LAC, would you be willing to pay yearly membership dues?					
DOWAIN	YES	NO	NOT SURE	RESPONSES		
I work for an Association/Coalition	100%	0%	0%	2		
I work for a Business	100%	0%	0%	1		
I work as a Consultant/Advisor	41%	21%	38%	29		
I work in a School/University	20%	0%	80%	5		
I work for a Funder	29%	0%	71%	7		
I work in Nonprofit Delivery/Advocacy	14%	19%	67%	21		
I work in Policymaking	0%	0%	100%	1		
I'm retired	0%	67%	33%	3		

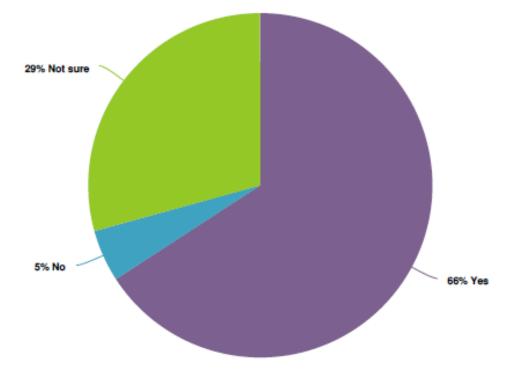
Org doesn't pay: How much would you be willing to pay in yearly membership dues?

	Question: How much would you be willing to pay in yearly membership dues?							TOTAL
DOMAIN	\$50-\$99	\$100-\$299	\$300-\$499	\$500-\$999	\$1000- \$1,999	\$2,000+	Other	TOTAL RESPONSES
I work for an Association/Coalition	0%	50%	0%	50%	0%	0%	0%	2
I work for a Business	0%	0%	100%	0%	0%	0%	0%	1
I work as a Consultant/Advisor	8%	50%	25%	8%	8%	0%	0%	12
I work in a School/University	0%	100%	0%	0%	0%	0%	0%	1
I work for a Funder	0%	50%	0%	0%	0%	0%	50%	2
I work in Nonprofit Delivery/Advocacy	0%	100%	0%	0%	0%	0%	0%	3
I work in Policymaking	-	-	-	-	-	-	-	0
I'm retired	-	-	-	-	-	-	-	0

Takeaway: lower end of range seems most feasible (\$100-\$499)

Org does pay: For you to continue to be part of the LAC, would your organization be willing to pay yearly membership dues on your behalf?

Of the 38% of respondents whose organizations would pay:



Value	Percent	Responses
Yes	65.9%	27
No	4.9%	2
Not sure	29.3%	12

Totals: 41

Org does pay: For you to continue to be part of the LAC, would your organization be willing to pay yearly membership dues on your behalf?

DOMAIN	Question: For you to continue yea	TOTAL		
	YES	NO	NOT SURE	RESPONSES
I work for an Association/Coalition	-	-	-	0
I work for a Business	67%	0%	33%	3
I work as a Consultant/Advisor	72%	14%	14%	7
I work in a School/University	33%	0%	67%	3
I work for a Funder	79%	0%	21%	14
I work in Nonprofit Delivery/Advocacy	57%	7%	36%	14
I work in Policymaking	-	-	-	0

Org does pay: How much would your organization be willing to pay in yearly membership dues?

		Question: How much would your organization be willing to pay in yearly membership dues?							TOTAL
DOMAIN	\$50-\$99	\$100-\$299	\$300-\$499	\$500-\$999	\$1000- \$1,999	\$2,000+	Other	RESPONSES	
I work for a Association/Coa		-	-	-	-	-	-	-	0
I work for a Bus	siness	0%	50%	0%	0%	0%	50%	0%	2
I work as a Consultant/Ad		20%	0%	60%	0%	20%	0%	0%	5
I work in a School/Unive		0%	0%	100%	0%	0%	0%	0%	1
I work for a Fu	nder	0%	27%	18%	18%	9%	18%	9%	11
I work in Nonp Delivery/Advo		25%	25%	25%	25%	0%	0%	0%	8
I work in Policy n	naking	-	-	-	-	-	-	-	0

Insights from open-answer responses

Overall Reactions on Willingness to Pay

- Highly dependent on fee amount and benefits received
- Many willing to pay if individual fee is on lower end of range
- Dues may not be an equitable approach or align with values of LAC

Value Proposition

- Lack of clarity on ROI
- Desire for more tangible benefits
- Helpful to have one-pager of member benefits to articulate value to employer

Membership Fee Structure

- Interest in sliding scale structure
- Desire to further explore classes of membership

Other Ideas / Alternatives

- Lower membership fees if ambassadors volunteer time
- Lifetime membership option that is tax deductible